



*Every Student
College and Career Ready*

Fiscal Year 2017 Preliminary Budget
For the period July 1, 2016 through June 30, 2017
Colonial School District

Presented to the Board of Education on August 9, 2016

D. Dusty Blakey, Ed.D., Superintendent
Emily Falcon, Chief Financial Officer



*Every Student
College and Career Ready*

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2016-2017**

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PRELIMINARY BUDGET - YEAR ENDING JUNE 30, 2017

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Executive Summary

The Colonial School District is a K-12 district located in New Castle County in the State of Delaware. There are fourteen (14) schools located within the district. The enrollment as of September 30, 2015 was 9,763 students.

The Preliminary Fiscal Year 2017 Budget represents the financial plan for the district for the school year 2015-2016. The plan was developed through a review of the district's priorities and alignment to the vision of creating access and opportunity for every student.

The Colonial community approved an operating referendum in the amount of 35 cents in June 2013. The additional \$9.5 million in additional revenue that was generated by that referendum was anticipated to allow the district to operate for 3-5 years. The 2016-2017 budget is the fourth year of the current referendum cycle and is balanced through deficit spending of \$5.8 million. It is recommended that Colonial pursue another operating referendum in early 2017 to increase operating funds for the 2017-2018 budget cycle.

The Preliminary budget for FY 2017 is \$152.1 million, in addition to which, Colonial has carryover balances from various sources totaling \$7.2 million. There were no major cuts to State funding however, as enrollment and units increase statewide, Colonial's proportionate share of certain block grants may be impacted because funds have not been added to keep pace with the growth. Colonial expects its student enrollment and unit count to be stable this year.

The State of Delaware budget for FY 2017 funds step increases for eligible employees as well as a 1.5% increase for teachers, effective 10-1-2016 and a \$750 increase for all other employee groups effective 10-1-2016. Additionally, there was an increase for paraeducators only to continue the compression of their scale. The local salary scales for FY 2017 are paid in accordance with the collective bargaining agreement or by Board of Education action. Employees received an increase for steps or years of experience changes where applicable.

The Colonial School District has a citizen financial oversight committee consisting of residents of the district to oversee the budget and review financial reports and information prior to submission to the Board of Education. This budget was reviewed by that committee on August 2, 2016

**PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2017
SUMMARY OF REVENUE**

REVENUE	BUDGET FY 2016	PROJECTED FY 2016	BUDGET FY 2017	% Change
<u>STATE REVENUE</u>				
State formula salaries	58,834,348	61,448,649	62,370,379	6.01%
Cafeteria Salaries	1,206,755	1,206,755	1,224,856	1.50%
Division II Costs, AOC	2,032,437	2,049,987	2,070,487	1.87%
Division II Costs, AOC - Voc	151,192	151,192	153,000	1.20%
Division II Costs, Energy	1,766,690	1,766,690	1,784,357	1.00%
Division III Equalization	4,627,246	4,666,036	4,712,696	1.85%
State Transportation	5,015,000	5,269,913	5,401,661	7.71%
Educational Sustainment	2,090,854	2,090,854	2,075,000	-0.76%
Drivers Ed	32,830	32,830	32,830	0.00%
Unique Alternative	420,000	339,572	450,000	7.14%
Excellence/Admin Option	605,000	401,450	395,000	-34.71%
Related Services	207,825	351,373	375,000	80.44%
Professional Development	113,199	113,199	116,297	2.74%
Technology Block Grant	167,114	167,114	165,000	-1.27%
Other State Revenue	175,391	246,665	235,000	33.99%
John G. Leach	7,128,900	7,374,687	7,375,000	3.45%
Minor Capital Improvements	711,684	0	696,307	-2.16%
TOTAL STATE REVENUE	\$85,286,465	\$87,676,966	\$89,632,870	5.10%
<u>LOCAL REVENUE</u>				
Debt Service Tax Receipts	5,099,675	4,979,100	4,542,038	-10.93%
Tuition Receipts (excl. Leach)	5,296,888	5,130,024	6,794,030	28.26%
John G. Leach (tuition revenue)	3,056,331	3,018,896	2,750,000	-10.02%
Current Expense Tax Receipts	34,167,824	34,848,521	34,668,977	1.47%
Match Tax Receipts	1,138,234	1,100,023	712,927	-37.37%
Technology Maintenance Match	420,000	420,186	436,956	4.04%
Interest	145,000	214,249	190,000	31.03%
Athletics	33,000	29,446	45,000	36.36%
CSCR	105,000	92,323	95,000	-9.52%
Indirect Costs	236,858	152,852	155,000	-34.56%
Cafeteria	5,351,500	5,144,658	5,250,000	-1.90%
Donations	150,000	115,154	125,000	-16.67%
Building Rental	24,000	22,331	24,000	0.00%
Other Local Revenue	300,000	534,114	300,000	0.00%
Charter (Reduction)	(5,086,776)	(5,037,573)	(5,000,000)	-1.71%
Choice (Reduction)	(1,585,519)	(1,726,636)	(1,730,000)	9.11%
Debt Service & Other Reserves	3,722,156	4,715,842	5,803,130	55.91%
TOTAL LOCAL REVENUE	\$52,574,171	53,753,510	55,162,058	4.92%

				2.62%
<u>FEDERAL REVENUE</u>				1%
IDEA Part B	2,506,243	2,506,243	2,574,366	2.72%
IDEA Pre-K	97,629	97,629	98,035	0.42%
Title I	3,539,363	3,539,363	3,625,976	2.45%
Title II	804,291	804,291	758,654	-5.67%
Title III	115,862	115,862	98,783	-14.74%
Perkins	268,819	268,819	248,863	-7.42%
Other Federal Funds	100,000	103,678	100,000	0.00%
TOTAL FEDERAL REVENUE	\$7,432,207	7,435,885	7,504,677	0.98%
TOTAL REVENUE	\$145,292,843	\$148,866,361	\$152,299,605	4.82%

**PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2017
SUMMARY OF EXPENDITURES**

EXPENDITURES

Operating Unit	Program Code		BUDGET FY 2016	PROJECTED FY 2016	BUDGET FY 2017	% Change
SCHOOL BUDGETS						
9340410A	95437	Carrie Downie Library	3,009	2,831	2,708	-10.00%
9340410A	99999	Carrie Downie Elementary	37,613	40,426	31,039	-17.48%
9340412A	95437	Castle Hills Library	5,593	5,291	5,034	-9.99%
9340412A	99999	Castle Hills Elementary	69,913	67,612	62,922	-10.00%
9340418A	95437	Pleasantville Library	4,114	1,815	3,703	-9.99%
9340418A	99999	Pleasantville Elementary	51,425	53,675	44,032	-14.38%
9340420A	95437	Wilmington Manor Library	3,545	3,700	3,036	-14.36%
9340420A	99999	Wilmington Manor Elementary	44,306	42,148	39,875	-10.00%
9340422A	95437	Wilbur Library	10,013	9,171	9,012	-10.00%
9340422A	99999	Wilbur Elementary	125,163	127,231	110,579	-11.65%
9340427A	95437	Southern Library	7,302	5,696	6,572	-10.00%
9340427A	99999	Southern Elementary	91,269	94,908	78,504	-13.99%
9340432A	95437	New Castle Library	4,701	4,699	4,231	-10.00%
9340432A	99999	New Castle Elementary	58,756	58,905	52,731	-10.25%
9340456A	95437	Eisenberg Library	4,582	3,641	4,124	-10.00%
9340456A	99999	Eisenberg Elementary	57,269	57,812	50,999	-10.95%
9340470A	95437	Gunning Bedford Library	8,424	1,094	7,582	-10.00%
9340470A	99999	Gunning Bedford Middle	105,294	109,934	90,124	-14.41%
9340474A	95437	George Read Library	5,695	1,874	5,126	-9.99%
9340474A	99999	George Read Middle	71,188	71,577	63,680	-10.55%
9340476A	95437	McCullough Library	6,290	4,355	5,661	-10.00%
9340476A	99999	McCullough Middle	78,625	87,370	62,017	-21.12%
9340522A	99530	Wallin (Regular Ed)	4,250	8	3,825	-10.00%
9340490A	95048	William Penn - ROTC	6,885	4,467	6,197	-9.99%
9340490A	95073	William Penn - Music Choir	25,500	32,572	30,000	17.65%
9340490A	95437	William Penn - Library	22,165	1,321	19,949	-10.00%
9340490A	95468	William Penn - Summer School	21,250	21,250	19,125	-10.00%
9340490A	95602	William Penn - Athletics	110,500	141,780	117,450	6.29%
9340490A	99999	William Penn High School	230,881	218,310	198,793	-13.90%
SUBTOTAL - SCHOOLS			1,275,520	1,275,472	1,138,630	-10.73%

PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2017
SUMMARY OF EXPENDITURES

EXPENDITURES

Operating Unit	Program Code		BUDGET FY 2016	PROJECTED FY 2016	BUDGET FY 2017	% Change
TUITION FUNDED BUDGETS						
99970600	95030	Preschool	43,200	36,422	45,000	4.17%
99970601	99532	PreK Nonprincipal	430,000	427,512	450,000	4.65%
9340427A	95217	Southern ILC	12,960	11,516	11,664	-10.00%
9340427A	99532	Southern ILC Nonprincipal	224,572	255,289	260,000	15.78%
9340427A	95207	Southern CASL	4,752	6,589	10,000	110.44%
9340427A	99530	Southern CASL Nonprincipal	25,000	0	22,500	-10.00%
9340470A	95217	GB ILC Non Principal	5,400	1,649	65,000	1103.70%
9340470A	95207	Gunning Bedford CASL	4,000	2,983	8,000	100.00%
9340470A	99530	GB CASL Non Principal	25,000	17,319	65,000	160.00%
9340490A	95207	WPHS CASL	0	0	3,500	NEW
9340490A	99530	WPHS CASL Non Principal	0	0	35,000	NEW
9340522A	99532	Sec ILC Nonprincipal	975,000	857,074	877,500	-10.00%
9340522A	99999	Secondary ILC	49,680	54,725	44,712	-10.00%
99920300	99999	LEP/ESL	375,000	351,792	365,000	-2.67%
99930200	95454	Private Placement	845,000	847,628	875,000	3.55%
99930200	99999	In State Tuition	3,999,323	4,179,076	4,200,000	5.02%
99930300	99546	Assistive Technology	36,000	37,182	36,000	0.00%
SUBTOTAL - TUITION			7,054,887	7,086,755	7,373,876	4.52%
OTHER/LOCAL AND STATE FUNDED						
99900000	99999	Board of Education	31,500	24,281	26,000	-17.46%
99900100	99999	Legal	70,000	63,483	68,000	-2.86%
99900300	95228	Substitutes & Homebound	650,000	986,097	950,000	46.15%
99900300	95260	Community & Schools	90,000	77,500	90,000	0.00%
99900300	95494	Teacher of the Year	7,500	125	7,500	0.00%
99900300	99999	General District Expenses	729,500	721,321	714,000	-2.12%
99910000	95052	Marketing	65,000	65,658	65,000	0.00%
99910000	99999	Public Communications	20,000	18,382	20,000	0.00%
99910010	95411	Copy Center	260,000	251,535	253,000	-2.69%
99910010	99999	District Administration	62,500	27,986	50,000	-20.00%
99910010	95405	District Choice	0	0	15,000	NEW
99910100	99999	Superintendent	11,700	9,750	10,000	-14.53%
99910100	95255	Middle School Redesign	20,000	1,532	40,000	100.00%
99970600	95060	Preschool Expansion	200,000	91,671	250,000	25.00%
99970675	95430	Elementary Wellness	85,000	90,000	85,000	0.00%
99910110	99999	Assistant Superintendent 1	5,400	6,458	5,400	0.00%
99910115	99999	Assistant Superintendent 2	5,400	0	5,400	0.00%
99910120	99999	Contractual Services	207,825	451,831	475,000	128.56%
99920000	99999	Curriculum/Instruction	135,000	122,710	125,000	-7.41%
99920000	95435	Common Core/Curriculum	275,000	276,591	275,000	0.00%
99920100	99999	Discipline Programs/SRO	325,000	327,734	325,000	0.00%
99920200	99999	Extra Time	270,000	197,402	270,000	0.00%
99920500	99999	Professional Development	105,753	100,774	116,297	9.97%

**PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2017
SUMMARY OF EXPENDITURES**

EXPENDITURES

Operating Program		BUDGET	FY	PROJECTED	BUDGET	
Unit	Code		2016	FY 2016	FY 2017	% Change
99920700	99999	Athletics	55,000	41,987	45,000	-18.18%
99920800	99999	Drivers Education	34,143	16,537	32,830	-3.85%
99930300	99999	Special/Student Services	27,000	24,625	25,000	-7.41%
99940000	99999	Business Office	13,500	14,838	12,500	-7.41%
99940200	99999	Division I Salaries	57,734,348	61,158,250	62,370,379	8.03%
99940400	99999	Local Salaries & Benefits	31,991,450	31,964,929	32,311,365	1.00%
99940300	99999	Division II Vocational	144,064	127,051	153,000	6.20%
99940410	99999	Competitive Grants - State	50,000	116,194	100,000	100.00%
99940700	99999	Private Grants/Donations	80,000	73,424	80,000	0.00%
99940810	99999	Tech Equipment & Repair	1,446,600	1,367,648	1,400,000	-3.22%
99940810	95093	Network/Wireless	250,000	0	250,000	0.00%
99950000	99999	Personnel	66,000	58,091	72,000	9.09%
99960000	99999	Child Nutrition Operations	7,957,000	8,541,997	8,500,000	6.82%
99960200	95419	Energy/Utilities	2,100,000	2,050,671	2,075,000	-1.19%
99940050	99999	Facilities Maintenance	435,000	388,416	410,000	-5.75%
99940050	95427	Furniture	0	0	55,000	NEW
99960200	99531	Custodial Services	455,000	439,067	445,000	-2.20%
99960200	99999	Operations	10,000	13,849	10,000	0.00%
99960400	99999	Transportation	6,528,000	7,272,436	6,772,436	3.74%
99970680	99999	School Supervision	45,000	44,087	95,000	111.11%
99970680	95488	Visiting Teachers	5,000	4,130	4,250	-15.00%
		SUBTOTAL - OTHER	113,059,183	117,631,049	119,459,356	5.66%
99970000	99999	Debt Service	5,099,675	5,063,367	4,915,000	-3.62%
99940500	99999	Federal Funds	7,432,207	4,537,856	7,504,677	0.98%
99970200	99999	Minor Capital	1,186,140	395	1,160,512	-2.16%
See detailed budget		Leach - Special School	10,185,231	10,373,437	10,747,554	5.52%
TOTAL EXPENDITURES			145,292,843	145,968,332	152,299,605	4.82%

**COLONIAL SCHOOL DISTRICT
PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2017
DETAIL OF OPERATING UNIT EXPENDITURES**

<u>EXPENDITURES</u>		BUDGET	BUDGET		
Operating Unit	Program Code	FY 2016	FY 2017	% Change	
99900300	99999	General District Expenses			
		Audit	45,000	40,000	-11%
		Insurance	175,000	172,000	-2%
		Data Service Center	409,500	402,000	-2%
		Contingency	100,000	100,000	0%
			<u>729,500</u>	<u>714,000</u>	-6%

A contingency line is been established to fund any emergency, unexpected items or line item budget overages. An example of items that could present an issue would be increases in utility costs or other items that cannot be controlled by the District administration or Board of Education.

99960000 99999 **Child Nutrition Operations**

This budget will be finalized after the September 30th Unit count

The Child Nutrition operation is self supporting through State and Federal funding and the collection of receipts for meals purchased.

**COLONIAL SCHOOL DISTRICT
PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2017
DETAIL OF OPERATING UNIT EXPENDITURES**

EXPENDITURES		BUDGET	BUDGET
		FY 2016	FY 2017
Operating Unit	Program Code		
99960400	99999	Transportation	

This budget will be finalized after the September 30th Unit count

The Transportation Division is funded by State and Local appropriations. In the 2012 State of Delaware budget, school transportation funding was cut by 10%.

		Leach - Special School			
9340427A	99999	Southern Integration Program	20,304	20,304	0%
9340474A	99999	George Read Integration Program	29,376	29,376	0%
9340490A	99999	William Penn Integration Program	19,440	19,440	0%
9340514A	99999	Leach Principal's Budget	77,903	70,112	-10%
9340514A	95254	Vocational Expenses	43,250	43,250	0%
9340514A	99545	Related Services	10,000	10,000	0%
9340514A	99546	Assistive Technology	20,000	20,000	0%
9340514A	95468	Summer School	10,000	10,000	0%
99900300	95228	Substitutes	40,000	45,000	13%
99900300	99999	General	500,000	400,000	-20%
99940200	99999	Division I Salaries	6,500,000	6,900,000	6%
99940400	99999	Local Salaries & Benefits	2,878,500	3,150,000	9%
99960200	95419	Energy/Utilities	25,000	20,000	-20%
99970200	99999	Minor Capital	11,458	10,072	-12%
TOTAL EXPENDITURES			<u>\$10,185,231</u>	<u>\$10,747,554</u>	<u>6%</u>

The John G. Leach School is a state school that is managed by the Colonial School District. It is funded by State appropriations as determined by the September 30th count and through tuition funds paid by local school districts in which the students reside.

**COLONIAL SCHOOL DISTRICT
PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2017
CARRYOVER FUNDS**

BUDGET	FISCAL YEAR	BALANCE ON JULY 1, 2016
Major Cap		
Renovate William Penn	2009	365,069
Renovate John G. Leach	2010	807,784
TOTAL		<u>1,172,854</u>
Minor Cap		
MCI- Local	2014	72,725
MCI- Local	2015	373,556
MCI- Local	2016	454,661
MCI- State	2015	545,183
MCI- State	2016	711,684
TOTAL		<u>2,157,809</u>
State Funds		
Division II AOC	2016	119,723
World Language Immersion	2016	24,635
Energy	2016	290,102
Standards & Assessment	2016	31
Transportation	2016	27,949
Division II Vocational	2016	37,009
Drivers Education	2016	15,575
Professional Development	2016	17,564
School Improvement (Focus Scl	2015	68,000
School Improvement (Focus Scl	2016	14,861
TOTAL		<u>615,448</u>
Federal Funds		
Title II	2015	10,189
Title II	2016	334,729
Farm to School	2015	25,400
Title I	2015	22,825
Title I	2016	1,635,125
Title III (ELL)	2015	2,579
Title III (ELL)	2016	79,282
IDEA B	2015	58,349
IDEA B	2016	861,015
IDEA Preschool	2015	3,601
IDEA Preschool	2016	16,594
Career Tech (Perkins)	2015	2,143
Career Tech (Perkins)	2016	43,371
TOTAL		<u>3,095,203</u>
John G. Leach (State Funds)		
Energy	2016	3,179
Division II AOC	2016	124,668
Division II Voc	2016	41,548
Minor Cap	2016	9,454
TOTAL		<u>178,849</u>
GRAND TOTAL		<u>7,220,163</u>