



*Every Student
College and Career Ready*

Fiscal Year 2015 Preliminary Budget

For the period July 1, 2014 through June 30, 2015

Colonial School District

Presented to the Board of Education on September 9, 2014

**D. Dusty Blakey, Ed.D., Superintendent
Emily Falcon, Director of Business**



*Every Student
College and Career Ready*

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2014-2015**

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Preliminary Budget for Fiscal Year ending June 30, 2015

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Executive Summary

The Colonial School District is a K-12 district located in New Castle County in the State of Delaware. There are fourteen (14) schools located within the district. The enrollment as of September 30, 2013 was 9,975 students.

The Fiscal Year 2015 Preliminary Budget represents the financial plan for the district for the 2014-2015 school year. The plan was developed through a review of the district's priorities and education success plan. The budget is inclusive and reflects all elements of the district operations. The preliminary budget is an initial plan as the budget cannot be put into final form until after the State certifies the September 30th count, which is normally accomplished during the months of November/December. The district operates under a Board approved preliminary budget prior to the approval of the final budget.

On June 4, 2013 the Colonial community approved an operating referendum in the amount of 35 cents per \$100 of assessed property value. The funds from the operating referendum are being used in 3 main areas: general operating expenses, implementation of the common core state standards and enhancing the district's investment in technology.

The Preliminary Budget for fiscal year 2015 is \$141.5 million for all expenditures and \$140.5 million for operations which excludes major capital costs. The fiscal year 2015 budget represents an increase in operating costs of \$500K as compared to fiscal year 2014 actual costs largely due to increasing salaries, costs for utilities and technology costs.

The State of Delaware's FY 2015 budget funds step increases and includes a pay increase that takes effect on January 1, 2015. The local salary scales for FY 2015 are paid in accordance with the collective bargaining agreement or by Board of Education action. Employees received an increase for steps or years of experience changes where applicable.

The Colonial School District has a citizen financial oversight committee consisting of seven residents of the district to oversee the budget and review financial reports and information prior to submission to the Board of Education.

PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2015
SUMMARY OF REVENUE

REVENUE	BUDGET FY 2014	PROJECTED FY 2014	BUDGET FY 2015	% Change
<u>STATE REVENUE</u>				
Division I Salaries	54,500,000	55,046,028	55,000,000	0.92%
Cafeteria Salaries	1,132,745	1,109,116	1,110,000	-2.01%
Division II Costs, AOC	1,974,301	1,962,886	1,950,000	-1.23%
Division II Costs, AOC - Voc	167,404	167,404	165,000	-1.44%
Division II Costs, Energy	1,689,184	1,688,672	1,670,000	-1.14%
Division III Equalization	4,392,478	4,435,325	4,390,000	-0.06%
State Transportation	4,900,000	4,878,219	4,950,000	1.02%
Educational Sustainment	2,023,810	2,023,810	2,000,000	-1.18%
Drivers Ed	32,665	32,665	28,000	-14.28%
Unique Alternative	600,000	330,050	400,000	-33.33%
Excellence/Admin Option	688,500	636,202	600,000	-12.85%
Professional Development	114,074	114,074	105,753	-7.29%
Technology Block Grant	166,037	166,037	166,000	-0.02%
Minor Capital Improvements	735,591	735,591	735,591	0.00%
Other State Revenue	219,681	552,406	300,000	36.56%
TOTAL STATE REVENUE	\$73,336,470	\$73,878,486	\$73,570,344	0.32%
<u>LOCAL REVENUE</u>				
Debt Service Tax Receipts	5,387,600	5,299,569	5,287,422	-1.86%
Tuition Revenue & Reserves	6,243,000	6,781,900	7,000,000	12.13%
Current Expense Tax Receipts	34,248,289	34,245,098	34,245,000	-0.01%
Match Tax Receipts	1,111,653	1,118,362	1,110,569	-0.10%
Technology Maintenance Match	420,000	420,000	420,000	0.00%
Interest	200,000	133,883	150,000	-25.00%
Athletics	16,000	16,540	16,000	0.00%
CSCR	80,000	72,374	80,000	0.00%
Indirect Costs	300,000	225,232	225,000	-25.00%
Cafeteria	5,054,000	4,700,215	4,700,000	-7.00%
Donations	100,000	138,813	100,000	0.00%
Building Rental	20,000	23,359	20,000	0.00%
Erate	80,000	77,885	80,000	0.00%
Other Local Revenue	200,000	370,136	200,000	0.00%
Charter (Reduction)	(3,524,264)	(3,527,264)	(4,400,000)	24.85%
Choice (Reduction)	(1,463,260)	(1,509,497)	(1,400,000)	-4.32%
Debt Service & Other Reserve	179,150	0	544,738	204.07%
Reserve Funds	(2,000,940)	(2,000,000)	0	-100.00%
TOTAL LOCAL REVENUE	\$46,651,228	\$46,586,604	\$48,378,729	3.70%

OTHER REVENUE

IDEA Part B	2,357,483	2,357,483	2,492,349	5.72%
Title I	3,112,860	3,112,860	3,355,850	7.81%
Title II	829,848	829,848	667,447	-19.57%
Title III	141,271	141,271	139,740	-1.08%
Perkins	260,263	260,263	250,217	-3.86%
Other Federal Funds	265,603	247,276	200,000	-24.70%
Race to the Top	1,842,775	1,842,775	388,929	-78.89%
Special School Programs	11,740,680	10,190,369	11,085,000	-5.58%
Major Capital Improvements	<u>2,826,997</u>	<u>2,826,997</u>	<u>1,009,260</u>	-64.30%
TOTAL OTHER REVENUE	<u>\$23,377,780</u>	<u>\$21,809,142</u>	<u>\$19,588,792</u>	-16.21%
TOTAL REVENUE	<u>\$143,365,478</u>	<u>\$142,274,231</u>	<u>\$141,537,865</u>	-1.27%
TOTAL OPERATING REVENUE	<u>\$140,538,481</u>	<u>\$139,447,234</u>	<u>\$140,528,605</u>	-0.01%

Total Operating Revenue excludes major capital funding.

**COLONIAL SCHOOL DISTRICT
PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2015
SUMMARY OF EXPENDITURES**

<u>EXPENDITURES</u>			BUDGET FY 2014	PROJECTED FY 2014	BUDGET FY 2015	
<u>Operating</u>	<u>Program</u>					
<u>Unit</u>	<u>Code</u>					
SCHOOL BUDGETS						
						%
						Chg.
9340410A	95437	Carrie Downie Library	4,320	4,055	3,240	-25.00%
9340410A	99999	Carrie Downie Elementary	51,840	51,005	38,880	-25.00%
9340412A	95437	Castle Hills Library	6,590	6,584	4,943	-24.99%
9340412A	99999	Castle Hills Elementary	79,080	60,941	59,310	-25.00%
9340418A	95437	Pleasantville Library	4,930	3,022	3,698	-24.99%
9340418A	99999	Pleasantville Elementary	61,625	50,667	46,219	-25.00%
9340420A	95437	Wilmington Manor Library	4,090	4,352	3,068	-24.99%
9340420A	99999	Wilmington Manor Elementary	49,080	43,301	36,810	-25.00%
9340422A	95437	Wilbur Library	11,240	10,727	8,430	-25.00%
9340422A	99999	Wilbur Elementary	135,250	132,991	101,438	-25.00%
9340427A	95437	Southern Library	8,760	7,668	6,570	-25.00%
9340427A	99999	Southern Elementary	105,120	105,045	78,840	-25.00%
9340432A	95437	New Castle Library	5,640	4,593	4,230	-25.00%
9340432A	99999	New Castle Elementary	70,500	71,745	52,875	-25.00%
9340456A	95437	Eisenberg Library	5,650	333	4,238	-24.99%
9340456A	99999	Eisenberg Elementary	67,800	59,243	50,850	-25.00%
9340470A	95437	Gunning Bedford Library	10,250	10,187	7,688	-25.00%
9340470A	99999	Gunning Bedford Middle	128,125	121,855	96,094	-25.00%
9340474A	95437	George Read Library	7,020	5,511	5,265	-25.00%
9340474A	99999	George Read Middle	84,240	72,178	63,180	-25.00%
9340476A	95437	McCullough Library	7,540	6,965	5,655	-25.00%
9340476A	99999	McCullough Middle	90,480	96,776	67,860	-25.00%
9340522A	99530	Wallin (Regular Ed)	5,000	799	3,750	-25.00%
9340490A	95048	William Penn - ROTC	9,000	3,102	6,750	-25.00%
9340490A	95073	William Penn - Music Choir	30,000	23,927	22,500	-25.00%
9340490A	95437	William Penn - Library	24,057	23,475	18,043	-25.00%
9340490A	95468	William Penn - Summer School	25,000	11,185	18,750	-25.00%
9340490A	95602	William Penn - Athletics	130,000	113,267	97,500	-25.00%
9340490A	99999	William Penn High School	273,375	314,183	205,031	-25.00%
SUBTOTAL - OTHER			1,495,602	1,419,683	1,121,705	-25.00%

**COLONIAL SCHOOL DISTRICT
PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2015
SUMMARY OF EXPENDITURES**

<u>EXPENDITURES</u>			BUDGET FY 2014	PROJECTED FY 2014	BUDGET FY 2015	
<u>Operating</u>	<u>Program</u>					
<u>Unit</u>	<u>Code</u>					
TUITION FUNDED BUDGETS						
99970600	95030	Preschool	48,000	36,345	38,000	-20.83%
99970601	99532	PreK Nonprincipal	320,000	424,848	430,000	34.38%
9340427A	95217	Southern ILC	14,400	10,352	14,400	0.00%
9340427A	99532	Southern ILC Nonprincipal Item:	220,000	214,683	220,000	0.00%
9340427A	95207	Southern CASL	5,280	3,780	5,280	0.00%
9340427A	99530	Southern CASL Nonprincipal	30,000	0	30,000	0.00%
9340470A	95217	G Bedford ILC Nonprincipal	4,000	3,676	5,500	37.50%
9340470A	95207	Gunning Bedford CASL	2,400	2,209	5,500	129.17%
9340470A	99530	GB CASL Non Principal	30,000	29,974	30,000	0.00%
9340522A	99532	Sec ILC Nonprincipal	1,100,000	926,983	950,000	-13.64%
9340522A	99999	Secondary ILC	43,200	36,196	43,200	0.00%
99920300	99999	LEP/ESL	440,000	379,739	400,000	-9.09%
99930200	95454	Private Placement	1,350,000	1,097,369	1,300,000	-3.70%
99930200	99999	In State Tuition	3,300,000	3,307,593	3,600,000	9.09%
99930300	99546	Assistive Technology	40,000	39,831	40,000	0.00%
SUBTOTAL - TUITION			6,947,280 0	6,513,579	7,111,880	2.37%
OTHER/LOCAL AND STATE FUNDED						
99900000	99999	Board of Education	40,000	33,421	35,000	-12.50%
99900100	99999	Legal	100,000	68,317	75,000	-25.00%
99900300	95228	Substitutes & Homebound	600,000	641,108	600,000	0.00%
99900300	95260	Community & Schools	50,000	51,155	50,000	0.00%
99900300	95494	Teacher of the Year	7,500	2,482	7,500	0.00%
99900300	99999	General District Expenses	1,180,600	1,072,146	1,136,500	-3.74%
99910000	99541	Events & Recognition	25,000	0	15,000	-40.00%
99910000	99999	Public Communications	60,000	30,952	35,000	-41.67%
99910010	95411	Copy Center	350,000	316,200	320,000	-8.57%
99910010	99999	Admin Building General	15,000	5,587	7,000	-53.33%
99910100	99999	Superintendent	13,000	12,351	13,000	0.00%
99910110	95488	Visiting Teachers	10,000	5,115	6,000	-40.00%
99910110	99999	Assistant Superintendent	10,000	5,576	6,000	-40.00%
99920000	99999	Curriculum/Instruction	150,000	130,563	150,000	0.00%
99920000	95435	Common Core/Curriculum	275,000	291,053	275,000	0.00%
99920100	99999	Discipline Programs/SRO	290,000	341,213	365,000	25.86%
99920200	99999	Extra Time	270,000	220,059	270,000	0.00%
99920500	99999	Professional Development	114,000	77,057	105,753	-7.23%
99920700	99999	Athletics	40,000	32,076	33,000	-17.50%
99920800	99999	Drivers Education	25,000	11,582	25,000	0.00%
99930300	99999	Special/Student Services	30,000	28,309	30,000	0.00%

**COLONIAL SCHOOL DISTRICT
PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2015
SUMMARY OF EXPENDITURES**

EXPENDITURES		BUDGET FY 2014	PROJECTED FY 2014	BUDGET FY 2015	
Operating Program					
Unit	Code				
99940000	99999	Business Office	15,000	13,318	15,000 0.00%
99940200	99999	Division I Salaries	53,400,000	53,837,504	54,000,000 1.12%
99940400	99999	Local Salaries & Benefits	29,000,000	30,408,236	30,700,000 5.86%
99940300	99999	Division II Vocational	160,000	97,423	160,000 0.00%
99940410	99999	Competitive Grants - State	219,681	104,042	200,000 -8.96%
99940700	99999	Private Grants/Donations	100,000	97,601	100,000 0.00%
99940800	99999	Data Collection & Reporting	100,000	81,652	100,000 0.00%
99940810	99999	Tech Equipment & Repair	800,000	1,623,064	800,000 0.00%
99940810	95234	Device Replacement	500,000	396,118	500,000 0.00%
99940810	95093	Network/Wireless	250,000	38,225	250,000 0.00%
99950000	99999	Personnel	50,000	21,509	28,000 -44.00%
99960000	99999	Child Nutrition Operations	7,186,000	6,855,856	6,900,000 -3.98%
99960200	95419	Energy/Utilities	2,200,000	2,589,422	2,500,000 13.64%
99940050	99999	Facilities Maintenance	450,000	406,541	450,000 0.00%
99960200	99531	Custodial Services	300,000	311,714	300,000 0.00%
99960200	99999	Operations	10,000	8,458	10,000 0.00%
99960400	99999	Transportation	6,276,300	6,293,368	6,300,000 0.38%
99970675	99999	Other District Programs	20,000	0	0 -100.00%
99970680	99999	School Supervision	60,000	45,383	50,000 -16.67%
		SUBTOTAL - OTHER	104,752,081	106,605,756	106,922,753 2.07%
99970000	99999	Debt Service	5,566,750	5,566,749	5,566,750 0.00%
99940500	99999	Federal Funds	8,297,303	3,881,818	7,494,532 -9.68%
99970100	99999	Major Capital	2,826,997	956,413	1,009,260 -64.30%
99970200	99999	Minor Capital	1,225,985	-	1,225,985 0.00%
		Leach - Special School*	11,740,680	10,114,224	11,085,000 -5.58%
TOTAL EXPENDITURES			142,852,678	135,058,222	141,537,865 -0.92%
TOTAL OPERATING EXPENDITURES			140,025,681	134,101,809	140,528,605 0.36%

**COLONIAL SCHOOL DISTRICT
PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2015
DETAIL OF OPERATING UNIT EXPENDITURES**

<u>EXPENDITURES</u>		BUDGET	BUDGET		
		FY 2014	FY 2015		
<u>Operating</u>	<u>Program</u>				
<u>Unit</u>	<u>Code</u>			% Change	
99900300	99999	General District Expenses			
		Phone & Repairs	46,600	80,000	72%
		Trash Removal	168,000	150,000	-11%
		General Admin Office	65,000	50,000	-23%
		Postage & Courier	25,000	13,500	-46%
		Security	40,000	19,000	-53%
		Printing	5,000	1,000	-80%
		Data Management/Archive	56,000	36,000	-36%
		Audit	40,000	45,000	13%
		Insurance	190,000	197,000	4%
		Data Service Center	445,000	445,000	0%
		Contingency	100,000	100,000	0%
			\$1,180,600	1,136,500	-4%

A contingency line is been established to fund any emergency, unexpected items or line item budget overages. An example of items that could present an issue would be increases in utility costs or other items that cannot be controlled by the District administration or Board of Education.

**COLONIAL SCHOOL DISTRICT
PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2015
DETAIL OF OPERATING UNIT EXPENDITURES**

<u>EXPENDITURES</u>		BUDGET	BUDGET
		FY 2014	FY 2015
<u>Operating</u>	<u>Program</u>		
<u>Unit</u>	<u>Code</u>		
99960000	99999		Child Nutrition Operations

The detailed budget will be determined after school opens and lunch information is available.

The Child Nutrition operation is self supporting through State and Federal funding and the collection of receipts for meals purchased.

**COLONIAL SCHOOL DISTRICT
PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2015
DETAIL OF OPERATING UNIT EXPENDITURES**

<u>EXPENDITURES</u>		BUDGET	BUDGET
		FY 2014	FY 2015
<u>Operating</u>	<u>Program</u>		
<u>Unit</u>	<u>Code</u>		
99960400	99999 Transportation		

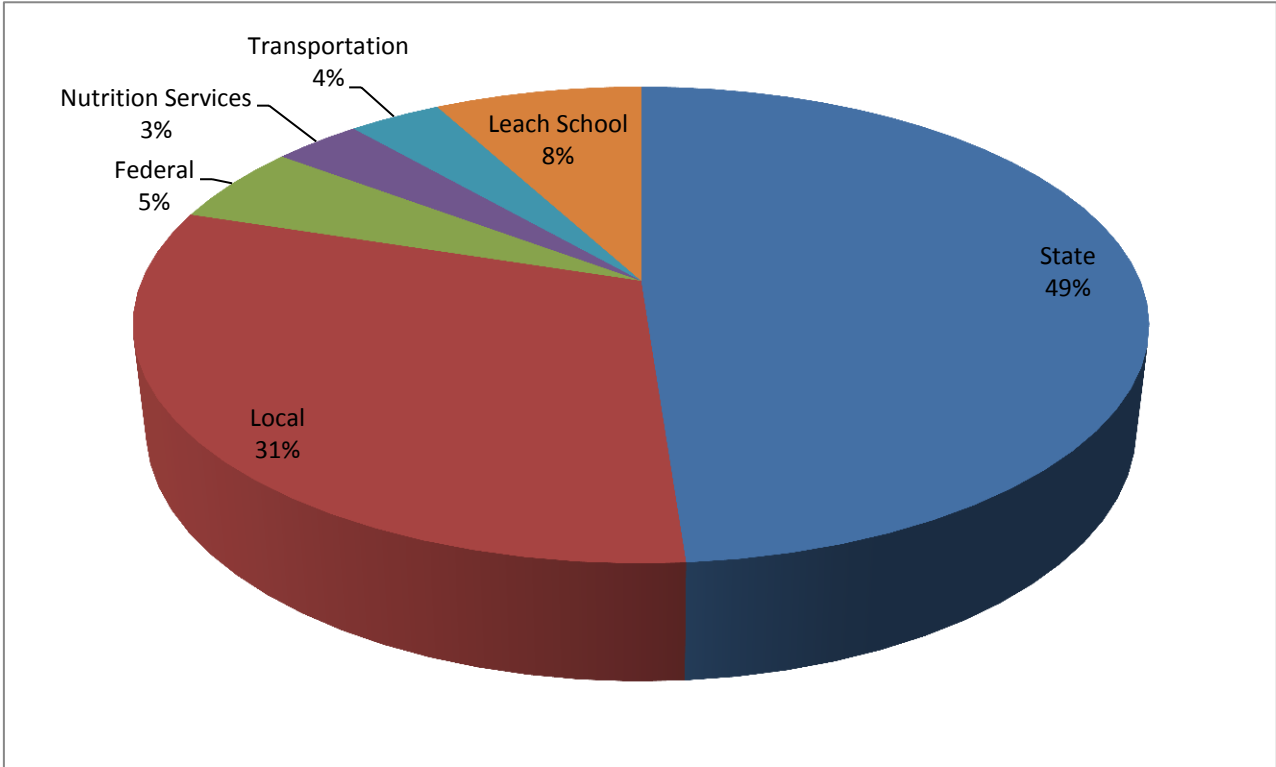
The detailed budget will be determined after school opens and bus route information is available.

**COLONIAL SCHOOL DISTRICT
PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2015
DETAIL OF OPERATING UNIT EXPENDITURES**

<u>EXPENDITURES</u>		BUDGET	BUDGET		
		FY 2014	FY 2015		
<u>Operating</u>	<u>Program</u>				
<u>Unit</u>	<u>Code</u>				
Leach - Special School				% Change	
9340427A	99999	Southern Integration Program	22,560	20,000	-11%
9340474A	99999	George Read Integration Program	32,640	30,000	-8%
9340490A	99999	William Penn Integration Program	21,600	10,000	-54%
9340514A	99999	Leach Principal's Budget	93,600	75,000	-20%
9340514A	95254	Vocational Expenses	30,000	30,000	0%
9340514A	99545	Related Services	10,000	10,000	0%
9340514A	99546	Assistive Technology	20,000	20,000	0%
9340514A	95468	Summer School	10,000	10,000	
99900300	95228	Substitutes	40,000	50,000	25%
99900300	99999	General	700,000	600,000	-14%
99940200	99999	Division I Salaries	6,250,000	6,400,000	2%
99940400	99999	Local Salaries & Benefits	2,800,000	2,900,000	4%
99960200	95419	Energy/Utilities	50,000	35,000	-30%
99970100	99999	Major Capital	875,000	875,000	0%
99970200	99999	Minor Capital	20,000	20,000	
TOTAL EXPENDITURES			<u>\$10,975,400</u>	<u>\$11,085,000</u>	1%
TOTAL OPERATING EXPENDITURES			<u>\$10,100,400</u>	<u>\$10,210,000</u>	1%

The John G. Leach School is a state school that is managed by the Colonial School District. It is funded by State appropriations as determined by the September 30th count and through tuition funds paid by local school districts in which the students reside.

**PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2015
REVENUE CHART**

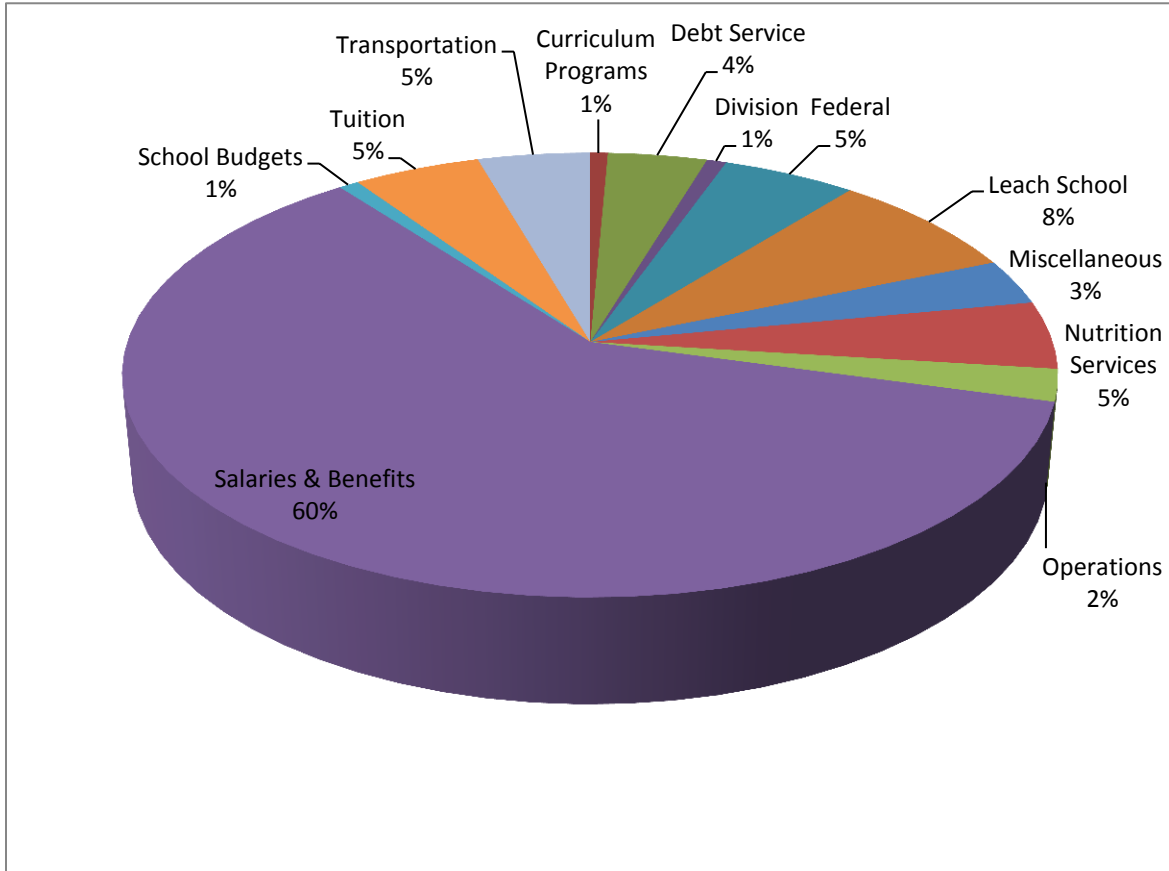


Historical Revenue Breakdown

	2012	2013	2014	2015
State	44%	47%	49%	49%
Local	32%	31%	30%	31%
Federal	8%	6%	6%	5%
Nutrition Services	5%	5%	4%	3%
Transportation	3%	3%	4%	4%
Leach School	8%	8%	8%	8%
TOTAL	100%	100%	100%	100.00%

Revenue excludes major capital.

**PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2015
EXPENDITURE CHART**



Salaries represents State and Locally funded salaries and does not include salaries paid under transportation, nutrition services, Leach or federal funds. All personnel sources would exceed 70% of the total budget.

**PRELIMINARY BUDGET - FISCAL YEAR ENDING JUNE 30, 2015
LOCAL PROPERTY TAX RECEIPTS**

The local revenue consists mainly of property tax receipts. The tax rate is approved by the Board annually and is due to New Castle County (who prepares, distributes and collects the tax) by the second Thursday of July each year. The tax rate consists of four categories, each with its own calculation and purpose.

Current Expense may be used for any expenditure in the district except to buy property or pay off bonds. This portion of the rate can only be increased through voter referendum.

There are two components to current expense tax. The first component involves multiplying the district's tax assessment times 73.8 cents per \$100 of assessed valuation.

The second component is a function of the New Castle County School Tax District. The revenues collected on 46.8 cents of Colonial's tax receipts are put into a pool with the 3 other districts (Christina, Red Clay and Brandywine). These revenues are then redistributed back to the districts based on the number of units at September 30th of the prior fiscal year. The district's share of the tax district for fiscal year 2015 is 18.59364082%.

The district's total assessed valuation is \$2,782,853,451

Debt Service is to pay the principal and interest due on the bonds sold for major capital improvements as approved by voter referendum. The State funds major capital improvements at 60% and the local district pays 40%

Tuition Tax is used to fund a variety of programs for students with disabilities in special schools, programs or private placements. State law permits the local school board to set this portion of the tax rate without referendum.

Match or MCIP funds areas that are matching state funds (such as minor capital or abatement) or are allowed to be set by the local school board to fund items such as extra time, technology or designated state units that were eliminated from the state budget. State law permits the local school board to set this portion of the tax rate without referendum.

Tax	Rate	Revenue
Current Expense	\$1.206	\$33,561,213
Debt Service	\$0.190	\$5,287,422
Tuition Tax	\$0.285	\$7,931,132
Match/MCIP	<u>\$0.055</u>	<u>\$1,530,569</u>
Total	<u>\$1.736</u>	<u>\$48,310,336</u>

The rates are per \$100 of assessed valuation of property.

Funds were in reserve in each tax component to supplement this year's revenue collections.

Glossary of Terms

Board Approved Budget - the district's spending plan for the current fiscal year as approved by the Board of Education

Preliminary Budget - operational financial plan in use until such time as the September 30th enrollment count is confirmed

Fiscal Year - July 1st to June 30th

Debt Service - Principal and interest payments for bonds related to school construction

Division I - state supported salaries and other employment costs funded through the September 30th enrollment count

Division II - All Other Costs and Energy funds that may pay for any item except transportation and debt service

Division III - state equalization funds based on effort and ability

Equalization - attempt to level the playing field for the property wealthy districts versus the property poor

Expenditure - the payment to a vendor or employee

Reserve Funds - funding carried over from prior years that is available in the current year

Race to the Top - federal funds awarded to states that applied (Delaware was one of only 2 states that received an award in round 1). Funds are to be used to advance reforms and turn around our lowest achieving schools. This is a four year grant with funding each year.